

The Strategic Enterprise Architect's Dilemma

Table of Tables

Table 1. Rise and Fall of Notable Enterprises in the Internet Era.	24
Table 2. Summaries of Selected Internet Enterprise Disruptions.	25
Table 3. Basic Fitness Concepts and Their Associated Views.	44
Table 4. Five Key Challenges That Inform the Dilemma.	64
Table 5. Descriptions of the Adaptive Enterprise Cycle Phases and Activities.	74
Table 6. Definitions of Adaptive Enterprise Cycle Key Tools and Methods.	90
Table 7. Origins of Adaptive Enterprise Cycle Key Tools and Methods.	91
Table 8. Approaches and Timeframes for Strategic EA.	108
Table 9. Comparing Traditional EA Practice and Strategic EA.	116
Table 10. The Strategic Enterprise Architect's Skill Set.	119
Table 11. Strategic EA Views, Their Contents, and Rationales.	126
Table 12. Strategic Context View Dimension Definitions.	152
Table 13. Some Examples of Disruptions in Each PESTLER Category.	168
Table 14. Concepts and Terms Associated With Stakeholders.	183
Table 15. Definitions of the Enterprise's Capability Architecture Components Included in Figure 57.	191
Table 16. Capability Architecture Views.	194
Table 17. Definitions of Capability Architecture Building Blocks Included in Figure 57.	195
Table 18. Definitions of Capability Architecture Primitives Included in Figure 57.	197
Table 19. Definitions and Lower-Level Qualities Based on FUSERS Qualities.	202
Table 20. Definitions of Fitness Comparison Terms.	229
Table 21. Definitions of Terms Used in Fitness Analyses and Views.	231
Table 22. Adaptive Enterprise Cycle Key Tools and Methods.	324

Table 23. Attributes of Essential Checklists—the ESSENCE Acronym.....	326
Table 24. When the Tools and Methods Are Used by Architects and Other Strategic Stakeholders.	357
Table 25. How Views Are Used in Each Phase.....	405
Table 26. Examples of The Uses of Views in Each Phase.	407
Table 27. Questions About How Models Change Based on Scenario Uncertainties.	419
Table 28. Example Principles for Each of the Six Views.	433
Table 29. Some Examples of Top-Level Principles for Each of the FUSERS Categories.....	441
Table 30. Examples of Obstacles to Reaching Good Enough.	449
Table 31. Analysis of EHR Scenario Components.	496
Table 32. Examples of Strategic Factors for Each PESTLER Category.	501
Table 33. Examples of Strategy Components.....	502
Table 34. Analyzing Capability Fitness Based on EHR Burnout-Related Qualities.	507
Table 35. Possible EHR-Specific Checklist Questions Derived From Generic Checklist.....	510
Table 36. Possible EHR Questions About Initiatives.	513